



Institute of Corporate Directors

presents this

## Certificate of Participation

to

**Jose Emmanuel H. Jalandoni**

AyalaLand Logistics Holdings Corp.

for having completed

**The Board Agenda 2020:**

**The Business of Building Back Better**

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:27:00 PM - 4:28:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer



Institute of Corporate Directors

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## Certificate of Participation

to

**Bernard Vincent O. Dy**

Ayala Land, Inc.

for having completed

**The Board Agenda 2020:**

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10 November 2020

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Maria Rowena M. Tomeldan**

AyalaLand Logistics Holdings Corp.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Jaime Alfonso Zobel de Ayala**

ACE Enexor, Inc.

for having completed

**The Board Agenda 2020:**

**The Business of Building Back Better**

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:28:00 PM - 5:30:00 PM

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A handwritten signature in black ink, appearing to read 'Leonardo M. Berba', is positioned above the printed name.

Leonardo M. Berba  
Chief Executive Officer



Institute of Corporate Directors

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## Certificate of Participation

to

**Nathanael C. Go**

AyalaLand Logistics Holdings Corp.

for having completed

**The Board Agenda 2020:**

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10 November 2020

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Rex Ma. A. Mendoza**

Globe Telecom, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

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Leonardo M. Berba  
Chief Executive Officer



Institute of Corporate Directors

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## Certificate of Participation

to

**Renato O. Marzan**

AyalaLand Logistics Holdings Corp.

for having completed

**The Board Agenda 2020:**

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held on

10 November 2020

1:17:00 PM - 5:50:00 PM

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Augusto D. Bengzon**

Ayala Land, Inc.

for having completed

## The Board Agenda 2020: The Business of Building Back Better

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:23:00 PM - 5:25:00 PM

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Leonardo M. Berba  
Chief Executive Officer





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## Certificate of Participation

to

**Francis M. Montojo**

AyalaLand Logistics Holdings Corp.

for having completed

**The Board Agenda 2020:**

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held on

10 November 2020

1:04:00 PM - 5:52:00 PM

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Leonardo M. Berba  
Chief Executive Officer



Institute of Corporate Directors

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## Certificate of Participation

to

**June Vee D. Montecclaro-Navarro**

AG Counselors Corporation

for having completed

**The Board Agenda 2020:**

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held on

10 November 2020

1:20:00 PM - 5:54:00 PM

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Nimfa Ambrosia Perez Paras**

Cebu Holdings, Inc.

for having completed

**The Board Agenda 2020:**

**The Business of Building Back Better**

(Ayala Integrated Corporate Governance, Risk Management and Sustainability Summit)

held on

10 November 2020

1:10:00 PM - 5:29:00 PM

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Leonardo M. Berba  
Chief Executive Officer



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## Certificate of Participation

to

**Francis Paolo P. Tiopianco**

AyalaLand Logistics Holdings Corp.

for having completed

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Leonardo M. Berba  
Chief Executive Officer



Institute of Corporate Directors

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## Certificate of Participation

to

**Amelia Ann T. Alipao**

Ayala Land, Inc.

for having completed

### The Board Agenda 2020: The Business of Building Back Better

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held on

10 November 2020

1:15:00 PM - 5:04:00 PM

through ZOOM Webinar

Leonardo M. Berba  
Chief Executive Officer